

Project Management Working Group

Status Overview for EFCOG Directors

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PMWG Chair



Key Activities

- ✓ Summer Meeting, July 17-18
 - ❖ PMI presentation on OPM3
 - ❖ ESI presentation on Troubled Project Recovery
- ✓ DOE Order 413.3A Guides Support
- ✓ Estimating Workshop, July 19-20
- ✓ Strategy Document Development
- ✓ CEO POAM Support
- ✓ New Initiatives

Estimating Workshop

Goals

- Identify Estimating Challenges
- Initiate Some Solutions
- Exchange Best Practices
- Establish An Estimating Network

Focus Areas

- Ensure Scope Definition and Stability
- Improve Development of the Estimate
- Promote Quality Assurance

Strategic Document

Purpose Statement

Enhance Project Management Capability and Execution to meet Department of Energy critical mission requirements in a way that delivers:

- ✓ More reliable performance***
- ✓ More cost effective delivery***
- ✓ The capability to sustain performance in the future***

Three Key Strategic Objectives

- 1. Institutionalize the PMWG as a “go to” source of effective, proven project and construction management processes and tools, which can be used by PM and CM organizations responsible for executing DOE work**
- 2. The PMWG will promote the on-going assessment of organizational and project performance, focused on driving timely corrective action to prevent failures**
- 3. The PMWG will support EFCOG and member company initiatives in the Human Capital arena, focusing on Program and Project Management functions**

CEO POAM

- *Effective EVMS Implementation**
- *Key Skill Sets for Effective Project Teams*
 - Clear Roles and Responsibilities*
- *Improved Practices for Estimating**
- *Communications and Management Involvement**
- *Improved Risk Management**
 - Roles within Programs vs.. Projects

*PMWG involvement

New Initiatives

- “Troubled Project Recovery” white paper
- Organizational Maturity Assessment planning white paper
- Formed sub-group on PM in the Research Environment
- Agreed to form new standing sub-group for Project Estimating
- NNSA IPR SME Support
- Root Cause evaluation support, if requested