



Energy Facility Contractors Group (EFCOG)

Date: January 2003
To: EFCOG Executive Council
RE: **REPORT TO MEMBER COMPANY EXECUTIVES**

The last quarter was another very productive one for EFCOG as we worked with DOE on a number of key issues including implementation of actions from the Secretary's safety summits, providing comments on the draft real property and asset management order, and working on cost effective implementation of the DOE project management manual. In addition, we advanced the EFCOG strategic planning process by completing the Balanced Scorecard Strategy Map and by refining the actions that we can implement to make EFCOG of most value to DOE and our member companies.

A report on the safety summit actions from May 2002 is attached. The EFCOG policy group on EM and RW Subcontracting and Small Business Issues that was formed as a result of the December 2002 Safety Summit has been assembled and has proposed a work plan with five actions for 2003:

1. Define DOE EM-RW objectives for meeting small business goals, moving toward smaller prime contracts and attracting new contractors to DOE work.
2. Collect and review lessons learned from prior experience on expanding contracting/subcontracting.
3. Develop implementation strategy to meet DOE objectives.
4. Issue and implement strategy.
5. Identify subs that could be DOE primes, and issues to be addressed in making this conversion.

These topics, the EFCOG strategic plan (I will forward a summary to you in advance of the meeting) and other emerging issues will be discussed at the EFCOG annual meeting with a range of DOE officials including Undersecretary Bob Card. The meeting will also feature speakers from Congress, OMB and DNFSB, and will be held in Washington, DC on February 26-27, 2003. I hope to see you there.

Sincerely,

A handwritten signature in black ink, appearing to read 'Frank A. Figueroa', written in a cursive style.

Frank Figueroa
EFCOG Chair