

LLNL ASSIST VISIT

Executive Summary

The purpose of the EFCOG IMWOG Work Management subgroup assist visit is to share lessons learned between participating DOE sites with a focus on the following:

1. Identifying best practices from the Host Site that can be shared across the DOE community.
2. Identifying opportunities for improvement (OFI) directly with the Host Site. The OFIs identified will not be shared outside of the participating assist visit team and are only for the Host Site's internal use.
3. The final purpose of the assist visit is more of a hidden or unintended benefit. As the visiting assist team members review and identify OFIs for the host site, there is an opportunity to internally evaluate their own performance and return with ideas to improve their performance back at their respective sites.

This particular assist visit focused on the Lawrence Livermore National Laboratory (LLNL) from April 22-24, 2008. The assist team used the CRADs identified in the NNSA Work Planning and Control Guide as a tool to ensure consistency in the analysis. The best practices are summarized below. The OFIs were summarized in a separate document and provided directly to LLNL. The assist team members were:

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Best Practices

1. The LLNL skill of craft (SOC) manual and related hazard analysis document for each craft represent two distinctive best practices that should be shared across the complex. When these two documents are combined, they are even stronger in their use and benefit.
2. The facility point of contact (FPOC) process represents a conduct of operations/maintenance strength for work authorization/release.

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The following represents positive attributes/observations identified by the assist team. Although these are not identified as best practices, they did warrant identification in this report.

- Highly skilled and dedicated work force. Clearly focused on customers' needs.
- Clean work spaces and work sites indicating pride in workmanship, not seen at many DOE sites.
- Good knowledge of the new work control process, and commitment to following ConOps.

Opportunities for Improvement

1. Six specific OFIs were identified and provided directly to LLNL for their use and are not included in this report